Mason Gross School of the Arts
Professional Practice Track: Policies for Appointment and Promotion

This document is a school-specific supplement to the university-wide policies governing appointment, reappointment, and promotion of faculty on the Professional Practice Track. The university-wide documents are available at https://laborrelations.rutgers.edu/faculty/non-tenure-track-faculty-non-libraries.

General Criteria
Faculty members with appointments on the Professional Practice track in Mason Gross School of the Arts are expected to have professional experience in their chosen field of professional practice which enables them to bring to their work both a professional perspective and a knowledge of the contexts in which graduates may be employed. Professional Practice faculty may be engaged in teaching classes, developing and managing applied learning opportunities such as field experience or internship, administration of academic programs, advising, and all other aspects of teaching.

Faculty members in these positions are assigned service responsibilities that normally support teaching and student development and/or the department, the university, or the profession. Research and/or creative activity may or may not be required. Faculty may be expected to be engaged in recruitment of students and may be required to remain active in their field of practice. These positions are reserved for individuals who are effective teachers and whose creative work in professional practice is recognized by peers as making a significant contribution to the field.

Faculty members on the Professional Practice track enjoy the same rights, privileges, salary increases, and fringe benefits as full-time faculty on tenure lines, with the exception that they may not vote on the reappointment, tenure, and promotion of tenured and tenure-track faculty. Professional Practice faculty members are eligible for promotion to the rank of associate professor, full professor, and distinguished professor.

Appointment
Searches are generally conducted for full-time positions. Prior to initiating a search, the dean and department chair/director will meet to discuss the assignment of new or open faculty lines. Then, subject to the dean’s approval, the chair/director will appoint a search committee of four or five faculty members from the department. Recommendations for a hire are made to the dean, who makes the final decision on the appointment.

Ranks and Appointment Terms
Professional Practice faculty may be appointed to one of four ranks: Assistant Professor of Professional Practice, Associate Professor of Professional Practice, Professor of Professional Practice, or Distinguished Professor of Professional Practice. Most new appointments to Mason Gross Professional Practice lines will begin at the assistant professor rank.
Criteria for Appointment, Reappointment and Promotion

University criteria for NTT faculty for appointment, reappointment and promotion can be found at: Policy 60.5.14. Mason Gross School of the Arts has its own criteria, available at https://www.masongross.rutgers.edu/resources/faculty-staff/.

Appointment Terms will be as follows:

Assistant Professors of Professional Practice at Mason Gross will receive an initial contract term of three years. Their reappointment evaluation will take place at least 12 months prior to the expiration of their contract. If that evaluation is successful, they will be reappointed for a second three-year term. Following two three-year contracts, Professional Practice faculty will normally be appointed to a five-year term. Professional Practice titles can be reappointed at the same rank for more than two terms. Guidelines for promotion to higher ranks are outlined below.

Evaluation and Reappointment

NTT evaluations at Mason Gross must comply with university policy as outlined in the document “Appointments, Reappointments, and/or Promotions of Non-Tenure Track Faculty,” located at https://academiclaborrelations.rutgers.edu/non-tenure-track-faculty-non-libraries. As stipulated there,

1. During the term of a one- or two-year appointment, NTT faculty shall be evaluated at least once.
2. During the term of a three-, four-, or five-year appointment, NTT faculty shall be evaluated at least twice.
3. During the term of a six- or seven-year appointment, NTT faculty shall be evaluated at least three times.

Normally, Mason Gross will follow the evaluation schedule outlined below, though there may be exceptions to this schedule based on special circumstances. The evaluation in the penultimate year of the contract is the reappointment review. Others are standard performance evaluations designed to provide feedback to the NTT faculty member about their work.

<table>
<thead>
<tr>
<th>Duration of contract</th>
<th>Normal evaluation schedule</th>
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<tbody>
<tr>
<td>1 year</td>
<td>If in the first year of academic service, no later than February 1 of that year (non-reappointment notification happens by March 1); otherwise, spring of that first year.</td>
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<tr>
<td>2 years</td>
<td>Spring of Year 1</td>
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<tr>
<td>3 years</td>
<td>Spring of Years 1 &amp; 2</td>
</tr>
<tr>
<td>4 years</td>
<td>Spring of Years 1 &amp; 3</td>
</tr>
<tr>
<td>5 years</td>
<td>Spring of Years 2 &amp; 4</td>
</tr>
<tr>
<td>6 years</td>
<td>Spring of Years 1, 3, &amp; 5</td>
</tr>
<tr>
<td>7 years</td>
<td>Spring of Years 2, 4, &amp; 6</td>
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</table>
The department chair/director will give NTT faculty members 30 days’ notice of an upcoming evaluation and ask that they submit a dossier of relevant materials. Evaluation dossiers normally include a CV, personal statement, sample teaching materials, and materials representative of the faculty member’s work in the field.

Upon submission of the dossier, the chair/director will convene a committee to review the dossier and write an evaluation of the NTT faculty member’s work. For non-promotion cases, the evaluation committee normally includes 3–5 faculty members at or above the rank of the faculty member being evaluated.

The “Short Form” is used for all non-promotion evaluations and for promotion to the assistant level. For promotion to the associate level or higher, the NTT Form 1b must be used (see below).

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**Promotion to the Rank of Associate, Full, or Distinguished Professor of Professional Practice**

Promotions on the Professional Practice Track are governed by university policies outlined at [https://academiclaborrelations.rutgers.edu/non-tenure-track-faculty-non-libraries](https://academiclaborrelations.rutgers.edu/non-tenure-track-faculty-non-libraries). As stated there,

- Non-tenure track faculty with six consecutive years of full-time service in the same rank shall be considered for promotion to the next higher rank, if requested (i.e., rank review).
- All other requests from non-tenure track faculty members to be considered for promotion may be granted at the department’s or unit’s discretion.

In order to comply with this policy while also affording the NTT faculty member the opportunity to be promoted effective at the start of year 7, Mason Gross has implemented the following policy:

- **If an Assistant Professor of Professional Practice wishes to be considered for promotion to the associate rank in year 7 and, if successful, make that promotion retroactive to July 1 of year 7, the following steps must take place:**
  - In April of Year 6, the Assistant Professor notifies their department chair/director of their intent to request a promotion evaluation.
  - In April of Year 6, the Assistant Professor discusses potential external reviewers with the department chair/director.
  - On June 1 of Year 6, the department chair/director sends the assistant professor a 30-day letter notifying them that the promotion evaluation will commence on July 1 of Year 7.
  - **By July 1 (i.e., the very first day) of Year 7, the Assistant Professor submits the complete promotion dossier to their department chair/director.**
    - If the promotion case is successful, the promotion will be retroactive to July 1 of Year 7.

- **In all other cases** following six consecutive years at rank, the schedule for NTT promotions will follow the same timeline as tenure-track promotions: The NTT faculty member submits the initial application in May of Year A; the promotion case works its way through the department, school, and university levels in Year B; and, if successful, the promotion is effective July 1 of Year C.
A sample trajectory for appointment, evaluation, reappointment, and promotion of professional practice faculty on successive three-year contracts, with the promotion review occurring after precisely six years at the rank of Assistant Professor, is as follows:

<table>
<thead>
<tr>
<th>Year</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1</td>
<td>Start of the three-year appointment as Assistant Professor of Professional Practice. First (non-reappointment) evaluation takes place in the spring of Year 1 using the Short Form.</td>
</tr>
<tr>
<td>Year 2</td>
<td>Reappointment evaluation takes place in spring of Year 2 using the Short Form. This evaluation is completed with a minimum of 12 months prior to the end of the three-year contract.</td>
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<tr>
<td>Year 3</td>
<td>No evaluations needed. If the reappointment evaluation in Year 2 was successful, a new three-year contract is issued at the end of Year 3.</td>
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<tr>
<td>Year 4</td>
<td>Non-reappointment evaluation takes place in spring of Year 4 using the Short Form.</td>
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<tr>
<td>Year 5</td>
<td>Reappointment evaluation takes place in spring of Year 5 using the Short Form. This evaluation is completed with a minimum of 12 months prior to the end of the three-year contract.</td>
</tr>
<tr>
<td>Year 6</td>
<td>No evaluations needed. If the reappointment evaluation in Year 5 was successful, a new five-year contract is issued at the end of Year 6.</td>
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- If the faculty member plans to seek promotion to the rank of associate professor, they must inform the department chair/director of their intention to do so in April of Year 6 and discuss potential external reviewers with the department chair/director. On June 1 of Year 6, the department Chair/Director sends the faculty member the 30-day letter notifying that their promotion review will commence on July 1 of Year 7 and the dossier must be submitted by that date.

| Year 7 | July 1: The faculty member submits the complete promotion dossier to the department chair/director, using the NTT form 1b and other materials at [https://academiclaborrelations.rutgers.edu/non-tenure-track-faculty-non-libraries](https://academiclaborrelations.rutgers.edu/non-tenure-track-faculty-non-libraries). The department chair/director distributes the dossier to the external reviewers and prepares the complete packet for departmental review. The departmental review takes place in the fall semester, followed soon after by the A&P review, the dean’s recommendation, and all higher reviews as mandated by university policy. If this case is successful, the promotion is |
retroactive to July 1 of Year 7. A revised five-year contract is put in place reflecting the promotion, also effective July 1 of Year 7.

It should be understood, however, that NTT faculty members are **not required** to be evaluated for promotion on this schedule. This is an important distinction from the tenure-track faculty reviews for reappointment and promotion. The NTT faculty member’s schedule of evaluations, reappointments, and promotions will depend on whether and when the NTT faculty member goes up for promotion from one rank to the next and whether each promotion review is successful. The same principle applies in all cases: “Non-tenure track faculty with six consecutive years of full-time service in the same rank shall be considered for promotion to the next higher rank, if requested (i.e., rank review). All other requests from non-tenure track faculty members to be considered for promotion may be granted at the department's or unit's discretion.”

**Voting:** At the departmental level, per university policy, a *minimum of six tenured faculty members* at or above the rank for which candidates are to be considered for reappointment or promotion are required to vote on the recommendation with respect to each candidate. Tenured faculty must be at least 50% FTE in order to vote. Non-tenured faculty members may participate in reappointment or promotion cases, as determined by the department. If there are not sufficient voting faculty within a department to meet the six-vote minimum, the dean shall appoint an appropriate number of faculty members at or above the appropriate rank from related disciplines in the same faculty, college, or school or from the same discipline in other units of the University, to act as *ad hoc* members of the department for the purpose of obtaining and reviewing documented evidence of the candidate’s professional qualifications.

**Sabbaticals**

After six years of service, Professional Practice faculty may also request consideration for a paid sabbatical leave. Such requests will be evaluated by the dean on a case-by-case basis. Consideration will be given to faculty who request a paid sabbatical leave in order to complete a specific project. In such cases, Mason Gross will uphold the policies and procedures set forth under the university’s annual Sabbatical Leave Program.